



NAWCAD Industry Day

12 OCTOBER 2022

Prepared for: INDUSTRY

Presented by: CHRISTIAN J. UTARA



NAWCAD WOLF Primary Functions

The Naval Air Warfare Center Aircraft Division (NAWCAD) Webster Outlying Field (WOLF):

- Develops **integrated** interoperable quality products.
- Designs, prototypes, develops, integrates, installs, modernizes, and provides engineering life cycle support.
- Develops new approaches to integrated off-the-shelf technology/organically-developed products and accelerates transition of critical technology to solve challenging engineering problems.
- Provides project engineering and **organic Lead Systems Integrator** (oLSI) expertise.
- Performs **rapid development, rapid prototyping**, innovation, and limited production in support of our customers.



DIVISIONS

- Airborne Systems Integration
- Combat Integration & Identification Systems
- Ship & Air Integrated Warfare
- Special Communications Mission Solutions
- Integrated C2 & Intelligence
- Air Traffic Control & Landing Systems

MISSION

Enabling the warfighter by delivering organic solutions through rapid engineering development, integration, installation, and sustainment with transparency, integrity, and an empowered workforce.

VISION

To be the warfighters' oLSI of choice for development, delivery, and support of solutions to fulfill their most critical needs.

VALUES

TRUST — Acting with integrity and transparency in all of our interactions.

TEAMWORK — Working together to achieve our common goals.

CUSTOMER FOCUS — Enabling our customers to accomplish their missions successfully.

INCLUSION — Valuing the talent and contributions of each other.

DIVERSITY — Embracing our unique backgrounds, experiences, and viewpoints.



What is oLSI?

A unique approach to delivering products to the warfighter

- The Government serves as the organic product developer and the lead systems integrator.
- The Government retains all rights.
- The Government collaborates with Industry partners to achieve “best of breed” and those Industry partners are critical to success.

oLSI Benefits

- Government-owned
- Cost effective
- Rapidly-delivered as most projects are of a two-year duration (or less)





NAWCAD WOLF oLSI Overview

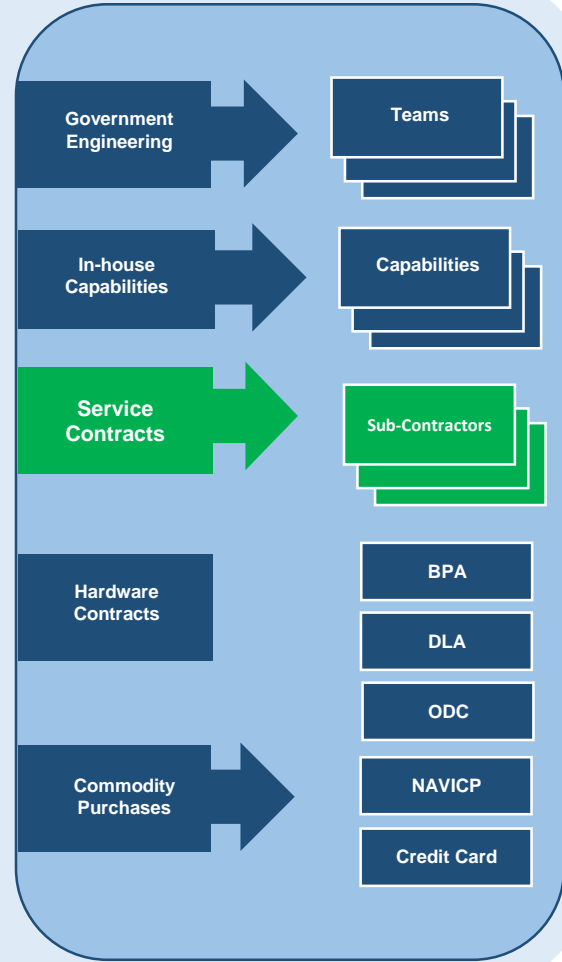
Customer



NAWCAD WOLF oLSI



NAWCAD WOLF





Who is NAWCAD WOLF?

Legend
 Direct Line Authority via
 ECH II/III

Business & Support Operations

| | |
|--|--|
| Rapid Acquisition Lead Ms. Rhiana Haney | Public Affairs Officer Ms. Christine Trent |
| Compliance Lead Ms. Colette Damon | Director of Planning & Operations (TWD0000) Ms. Cindy Morgan |
| IT / Laboratory Support Lead Ms. Jennifer Marbourg-Miller | Organizational & Workforce Development Lead (TWD0000) Dr. Melissa Denihan |
| Engineering & Prototype Shop Lead Mr. Ryan Bean | Operations Manager Ms. Kelly Weiner |
| Facilities and Infrastructure Mr. Scott Porter | Support Staff |

Executive Leadership

| | |
|---|--|
| Executive Director (TW00000) Mr. Christian Utara (SSTM) | Executive Assistant Ms. Amberly Kelley |
| Military Director (TWB0000) CAPT Walter (Beau) Massenburg | |
| Director of Business Operations (TWD0000) Mr. Timothy Hickey | |
| Technical Director (TWE0000) Mr. Dave Hager | S & T Director (TWT0000) Mr. Rick Young |
| Organic Product Development Lead (TWX0000) Mr. Joe Bailey | Technical Initiatives & Strategy Director (TWY0000) Mr. Israel Jordan |

Support Organizations

| | |
|--|--|
| Business & Financial Lead Mr. Trinity Phillips | Procurement Group |
| Security/COMSEC Coordinator Mr. Andre Smith | Legal Counsel Lead Mr. Garrett Unger (Acting) |
| Human Capital Consultants Ms. Hope Lane Ms. Leisha Wood Ms. Myla Somerville | Comptroller Liaisons Ms. Kim Carter Ms. Robin Gates Ms. Annette Hemming Ms. Victoria Sherr |
| Safety Coordinator Mr. Tom Karcher | |

Portfolio Leadership

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|--|
| Portfolio Lead PEO A, PEO T, PEO JSF, PEO CS (TW31000) Mr. Devin Rubinsky |
| Portfolio Lead PEO U&W, AIRWorks, ECH II/III (TW32000) Mr. Eric Bryan |

Strategic Leadership

| | | | | | |
|---|--|--|--|--|--|
| AIRBORNE SYSTEMS INTEGRATION DIVISION (TW11000) Mr. Tim Tennyson Division Director Mr. Daniel Cell Chief Engineer | COMBAT INTEGRATION & ID SYSTEMS DIVISION (TW12000) Mr. Jon Wilt Division Director Mr. Paul Wainwright Chief Engineer | SHIP & AIR INTEGRATED WARFARE DIVISION (TW13000) Mr. Bernie Dombrosky Division Director Mr. Edward Morgan Chief Engineer | SPECIAL COMMS MISSION SOLUTIONS DIVISION (TW14000) Mr. Doug Hosea Division Director Mr. William Stack Chief Engineer | INTEGRATED C2 & INTEL SYSTEMS DIVISION (TW15000) Mr. James Taylor Division Director Mr. Gabriel Pankhurst Chief Engineer | AIR TRAFFIC CONTROL & LANDING SYSTEMS DIVISION (TW16000) Mr. Barrett Straub Division Director Ms. Marta Bierria Chief Engineer |
|---|--|--|--|--|--|

Command Action Teams

| |
|---|
| Professional Developmental Committee (PDC) Co-Leads Ms. Megan Elliott Mr. Edward Gesser Mr. Dillon Mandley |
| Supervisory Resource Group (SRG) Lead Mr. Andrew Barger |
| Women's Initiative Network (WIN) Lead Ms. Rhiana Haney |
| African-American Pipelines Action Team (APAT) Lead Mr. Israel Jordan |

Tactical Leadership

| | | | | | |
|--|--|--|--|--|---|
| IRREGULAR AIR PLATFORMS (TW11100) Mr. Kellner | CID PROCESSING ENG & SUSTAINMENT (TW12100) Mr. Wickline | COMMS SYSTEMS ENG (TW13100) Mr. Channell | CRISIS RESPONSE & INTEROPERABLE COMMS SYSTEMS (TW14100) Mr. Wasinchism | JOINT INTELLIGENCE SYSTEMS (TW15100) Mr. Supplee | LANDING SYSTEMS (TW16100) Mr. Andersen |
| ADVANCED TECHNOLOGY INTEGRATION (TW11200) Mr. Lynch | COMBAT ID/ATC FLEET INTEGRATION (TW12200) Mr. O'Dell | COMBAT SYSTEMS ENG & INTEGRATION (TW13200) Mr. Broom | MOBILE/DEPLOYABLE SYSTEMS ENG & INTEGRATION (TW14200) Mr. Davis | NETWORK ENG & OPS CENTERS (TW15200) Mr. Shuman | APPROACH SYSTEMS (TW16200) Ms. Mead |
| MISSION SYSTEMS ENG (TW11300) Mr. Pappas | CID TRANSPONDER & INTERROGATOR ENG (TW12300) Mr. Buff | UxS SYS ENG & INTEGRATION (TW13300) Mr. Mason | SOF C5ISR SYSTEMS ENG (TW14300) Mr. Barger | STRATEGIC PLATFORM COMMUNICATIONS (TW15300) Vacant | AREA CONTROL SYS (TW16300) Ms. Passfeld |
| MULTI-MISSION DATA LINK SYS ENG (TW11400) Mr. Scrutsky | C-UAS ENG, INTEGRATION & SUSTAINMENT (TW12400) Mr. Treat | FLEET SUPPORT ENG & SUSTAINMENT (TW13400) Mr. Burch | SYS INTEGRATION & SUSTAINMENT (TW14400) Mr. Trifone | ISR SYSTEMS ENGINEERING (TW15400) Mr. Hood | ATC FLEET SUSTAINMENT (TW16400) Mr. Shade |
| | | | ENG LOGISTICS & LIFECYCLE MGMT (TW14500) Mr. Metcalf | | ATC MODELING & SIM (TW16500) Mr. Diaduk |
| | | | | | ATC SYSTEMS ENG (TW16600) Ms. Lott |
| | | | | | SHIPBOARD ATC SYS (TW16700) Mr. Chapman |



NAWCAD WOLF Core Capabilities



NAWCAD WOLF Operations



oLSI

Engineering Development | Fabrication and Integration | Systems Testing | System Installation and Verification | Operational Support

Personnel and Facilities

- 567 Civil Service Employees (with students)
- 10 Military
- 3,534 CSS / Non-CSS
- 60 Buildings
- 32 Labs

TOTAL FOOTPRINT:
665,177 sq.ft.

72 contract vehicles with a value \$5.671B

Core Functional Capabilities

- Airborne Systems Integration
- Combat Integration and Identification Systems
- Ship and Air Integrated Warfare
- Special Communications Mission Solutions
- Integrated Command, Control & Intelligence Systems
- Air Traffic Control and Landing Systems

oLSI Deliveries FY22

- **Large Scale** - system of systems integrations involving 20 or more systems: 7
- **Medium Scale** - system of systems integrations involving less than 20 systems: 450
- **Small Scale** - integration of a single system: 262
- **Manufactured Items** - 21,337
- **Total: 22,056**

Rapid Development Systems Engineering

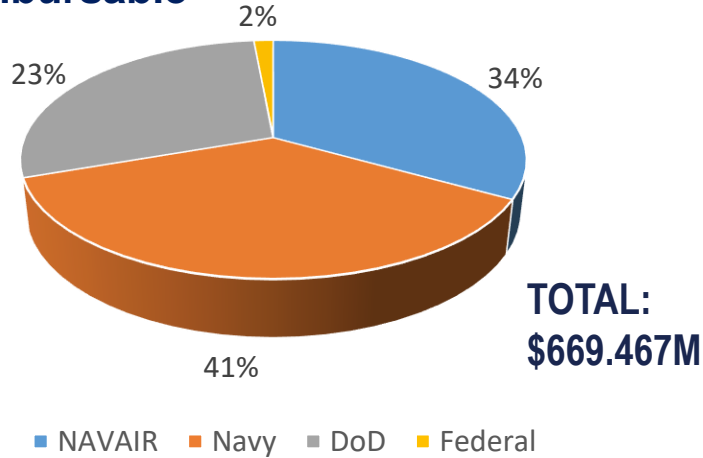
- Manned and Unmanned ISR
- Emerging Technology Integration
- Cyber Warfare Solutions
- Mobile / Deployable C5ISR
- Shipboard Integration
- Engineering Prototyping

Data as of: September 2022

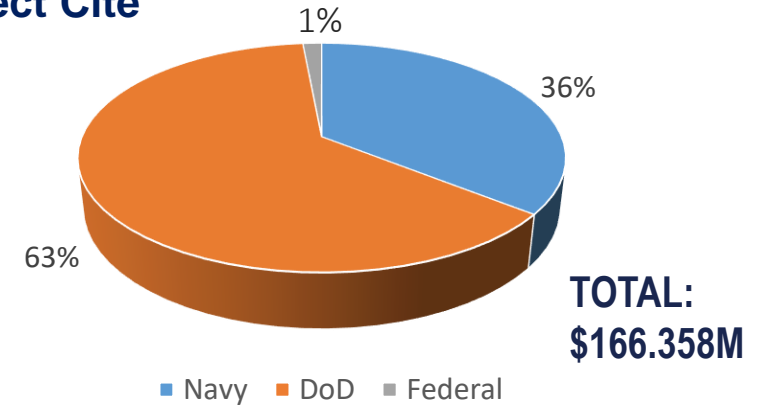


NAWCAD WOLF FY21 Funding Portfolio

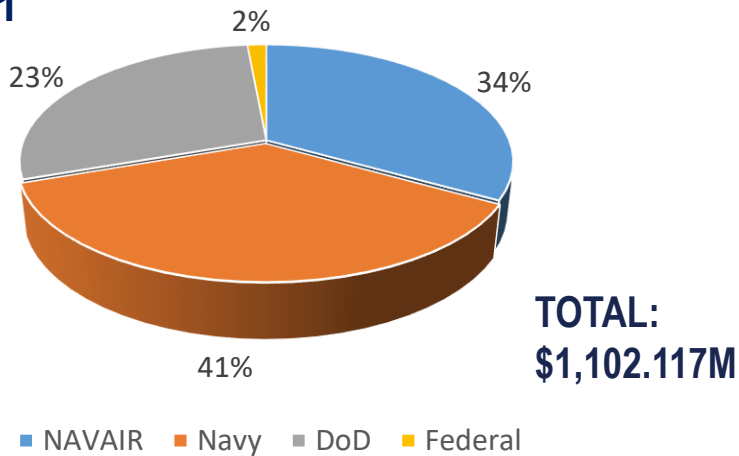
Reimbursable



Direct Cite



FY21



FY21 Funding Profile

Line of Accounting: \$24.495M

Direct Fund: \$241.332M

OVERALL TOTAL:

Reimbursable + Direct Cite + Line of Accounting + Direct Fund = \$1,102.117M

**Does not include TWX funding

Data as of: 30 Sep 2021



NAWCAD WOLF's Major Sponsors

Naval Air Systems Command

PEO (Common Systems)

- PMA-209 Air Combat Electronics

PEO (A) AIR ASW, Assault & Special Mission Programs

- PMA-261 Heavy Lift Helicopters
- PMA-271 Airborne Strategic Command, Control and Communications
- PMA-274 Presidential Helicopters
- PMA-275 V-22 Joint Program Office
- PMA-276 Light Attack Helicopters
- PMA-299 Multi-mission Helicopters

PEO (T) Tactical Aircraft Programs

- PMA-213 Naval Air Traffic Management Systems
- PMA-231 E-2/C-2 Airborne Command and Control Systems
- PMA-265 F/A-18 & EA-18G

PEO (U&W) Unmanned Aviation & Strike Weapons

- PMA-201 Precision Strike Weapons
- PMA-208 Aerial Targets
- PMA-263 Small Tactical UAS
- PMA-266 Multi-mission Tactical UAS
- PMA-268 Unmanned Carrier Aviation
- PMA-281 Strike Planning and Execution Systems

PEO (JSF) Joint Strike Fighter

Naval Air Warfare Center – Aircraft Division

- AIRWorks

Commander Fleet Readiness Center (COMFRC)

Other Naval Services

Commander, U.S. Pacific Fleet (USPACFLT)

Naval Special Warfare Command

Naval Surface Warfare Center

Naval Information Warfare Systems Command

- PEO Command, Control, Communications, Computers and Intelligence (C4I)
- PEO Digital Enterprise Services

Naval Facilities Command

Naval Sea Systems Command

- PEO Integrated Warfare Systems (IWS)
- PEO Unmanned and Small Surface Combatants
 - PMS 495 Mine Warfare
 - PMS 501 Littoral Combat Ship (LCS)

Office of Naval Intelligence

Marine Corps

- USMC Systems Command
- Marine Corps Intelligence Activity

Other DoD

National Guard Bureau

Office of the Secretary of Defense

- Defense Information Systems Agency
- White House Communications Agency
- Defense Intelligence Agency
- Missile Defense Agency

U.S. Air Force

U.S. Army

U.S. Central Command

U.S. European command

U.S. Joint Forces Command

U.S. Southern Command

U.S. Special Operations Command

Non-DoD

Department of Homeland Security

US Coast Guard

Data as of: August 2022



Upcoming Contract Opportunities



NAWCAD WOLF

- Material Handling

- Competitive follow-on to N00421-20-F-3001
- Scope: Provide material handling receipt and distribution services to assist in meeting diverse rapid response mission requirements of NAWCAD WOLF.

| POP | Notional Value | Projected Acquisition Strategy | Approved Acquisition Strategy | Projected Draft RFP Release | Projected Final RFP Release | Projected Contract Award | PSC/NAICS | Socio-Economic Set Aside or Designation |
|-------|----------------|--------------------------------|-------------------------------|-----------------------------|-----------------------------|--------------------------|-----------------|---|
| 5 YRS | \$10-\$50M | SeaPort | TBD | FY24 QTR2 | FY24 QTR2 | FY24 QTR4 | R706/ 541330 | TBD |



NAWCAD WOLF (cont)

- Engineering, Prototyping, and Fabrication Shop (EPF)
 - Competitive follow-on to N00421-19-D-0043
 - Scope: Provides full scale “Design for Manufacture” mechanical facilities support services to include engineering, prototyping, and fabrication efforts to assist in meeting diverse rapid response mission requirements.

| PoP | Notional Value | Projected Acquisition Strategy | Approved Acquisition Strategy | Projected Draft RFP Release | Projected Final RFP Release | Projected Contract Award | PSC/ NAICS | Socio-Economic Set Aside or Designation |
|-------|----------------|--------------------------------|-------------------------------|-----------------------------|-----------------------------|--------------------------|--------------|---|
| 5 YRS | \$10-\$50M | SA IDIQ | TBD | FY23 QTR3 | FY23 QTR3 | FY24 QTR1 | L099/ 541330 | TBD |



Airborne Systems Integration (ASI) Division

- Multi-Mission Data Link (MMDL)
 - Competitive follow-on to N00421-18-D-0001
 - Scope: Provide technical, engineering, integration, test, and acquisition services for the Light Airborne Multipurpose System (LAMPS) MK III, similar data links, and digital voice logging recorders, as well as Counter-Unmanned Aerial Systems and collision avoidance systems.

| PoP | Notional Value | Projected Acquisition Strategy | Approved Acquisition Strategy | Projected Draft RFP Release | Projected Final RFP Release | Projected Contract Award | PSC/NAICS | Socio-Economic Set Aside or Designation |
|-------|----------------|--------------------------------|-------------------------------|-----------------------------|-----------------------------|--------------------------|-------------|---|
| 5 YRS | >\$100M | SA IDIQ | TBD | FY24 QTR1 | FY24 QTR1 | FY24 QTR3 | K058/541330 | TBD |



Ship & Air Integrated Warfare (SAIW) Division

- Technical Engineering Services (TES)
 - Competitive follow-on to N00421-18-D-0030 & 47QFPA19F0062
 - Scope: Provide advanced research and development support, engineering and technical support, quality management support, cybersecurity services, and technical management support of final end item products. Engineering and technical services may be applied to: military and commercial radio communication systems, information and computer network systems, Command and Control systems, automatic identification technical systems, integrated document management systems, multimedia systems, embedded and stand-alone sensors systems, unmanned aerial systems, and cybersecurity.

| PoP | Notional Value | Projected Acquisition Strategy | Approved Acquisition Strategy | Projected Draft RFP Release | Projected Final RFP Release | Projected Contract Award | PSC/ NAICS | Socio-Economic Set Aside or Designation |
|-------|----------------|--------------------------------|-------------------------------|-----------------------------|-----------------------------|--------------------------|--------------|---|
| 5 YRS | >\$100M | SeaPort | TBD | FY23 QTR2 | FY23 QTR2 | FY23 QTR4 | AC13/ 541330 | Unrestricted |



SAIW Division (cont)

- Mission Systems Engineering (MSE)
 - Competitive follow-on to N00421-19-D-0002
 - Scope: Provide requirements definition, emerging technologies identification, rapid design engineering, drawing package support, development, customization, manufacturing, fabrication, integration, Test & Evaluation (T&E), installation, certification, maintenance/upgrade, logistics, software development and In-Service Engineering Agent (ISEA) activities of new and/or existing shipboard, surface, ground-based, and airborne systems.

| PoP | Notional Value | Projected Acquisition Strategy | Approved Acquisition Strategy | Projected Draft RFP Release | Projected Final RFP Release | Projected Contract Award | PSC/NAICS | Socio-Economic Set Aside or Designation |
|-------|----------------|--------------------------------|-------------------------------|-----------------------------|-----------------------------|--------------------------|-------------|---|
| 5 YRS | \$10M-\$50M | SA IDIQ | TBD | FY23 QTR2 | FY23 QTR2 | FY23 QTR4 | AC13/541330 | Unrestricted |



SAIW Division (cont)

- Communication Systems Integration Support (CSIS)
 - Competitive follow-on to N00421-19-D-0047
 - Scope: Provides local integration support, advanced research and development support, engineering and technical support, logistical and quality management support, and technical management support of final end item products supporting PEO Ships, NAVSEA, NAVAIR, PEO C4I, and other Federal agencies in C4I programs.

| PoP | Notional Value | Projected Acquisition Strategy | Approved Acquisition Strategy | Projected Draft RFP Release | Projected Final RFP Release | Projected Contract Award | PSC/NAICS | Socio-Economic Set Aside or Designation |
|-------|----------------|--------------------------------|-------------------------------|-----------------------------|-----------------------------|--------------------------|-------------|---|
| 6 YRS | >\$100M | SA IDIQ | TBD | FY24 QTR2 | FY24 QTR2 | FY24 QTR4 | K058/541330 | TBD |



Special Communications Mission Solutions (SCMS) Division

- Crisis Response & Interoperable C4 Systems (CRIC)
 - Competitive follow-on to 47QFCA18F0058
 - Scope: Provide services to develop full range of CRIC-ES solutions and products to facilitate communications and knowledge transfer at crisis locations worldwide.

| PoP | Notional Value | Projected Acquisition Strategy | Approved Acquisition Strategy | Projected Draft RFP Release | Projected Final RFP Release | Projected Contract Award | PSC/NAICS | Socio-Economic Set Aside or Designation |
|-------|----------------|--------------------------------|-------------------------------|-----------------------------|-----------------------------|--------------------------|-------------|---|
| 5 YRS | >\$100M | SA IDIQ | TBD | FY23 QTR1 | FY23 QTR1 | FY23 QTR3 | N059/541330 | Unrestricted |



SCMS Division (cont)

- Special Operations Forces (SOF) C4 Mission Solutions Procurement
 - Competitive follow-on to N00421-19-D-0055
 - Scope: Rapid design, fabrication, installation, and fielding of SOF C4ISR systems and capability enhancements via technologically derived solutions. Requirements refinement, design, testing, integration, prototyping, training, fielding, and programmatic support. Specifically: Technical Engineering Installation and Testing; Interoperable and SOF unique technology and communications systems. Transition of SOF unique C4ISR technologies to general services.

| PoP | Notional Value | Projected Acquisition Strategy | Approved Acquisition Strategy | Projected Draft RFP Release | Projected Final RFP Release | Projected Contract Award | PSC/ NAICS | Socio-Economic Set Aside or Designation |
|-------|----------------|--------------------------------|-------------------------------|-----------------------------|-----------------------------|--------------------------|--------------|---|
| 5 YRS | \$50 - \$100M | SA IDIQ | TBD | FY23 QTR2 | FY23 QTR3 | FY24 QTR1 | K058/ 541330 | TBD |



SCMS Division (cont)

- Deployed Mission Systems (DMS)
 - Competitive follow-on to N00421-19-D-0077
 - Scope: Provide technical, engineering, operations and maintenance support for forward deployed mission OCONUS fielded C-E equipment/systems and subsystems supporting OCONUS military units and operations.

| PoP | Notional Value | Projected Acquisition Strategy | Approved Acquisition Strategy | Projected Draft RFP Release | Projected Final RFP Release | Projected Contract Award | PSC/NAICS | Socio-Economic Set Aside or Designation |
|-------|----------------|--------------------------------|-------------------------------|-----------------------------|-----------------------------|--------------------------|------------|---|
| 5 YRS | \$50 - \$100M | C-Type | TBD | FY23 QTR3 | FY23 QTR4 | FY24 QTR2 | TBD/541330 | TBD |



Air Traffic Control & Landing Systems (ATC&LS) Division

- ATC&LS Operations Onboard Navy Ship and Shore Based Sites (AOOSS)
 - Competitive follow-on to N00421-19-D-0001
 - Scope: Provides technical and engineering services for various systems and subsystems such as: Fleet Support Services; Equipment Improvement Program Services; Technical Support Services; ATC&LS Software Support; Test Bed Services; Repair, Fabrication, & Restoration Services; and ATC&LS Training Services.

| Pop | Notional Value | Projected Acquisition Strategy | Approved Acquisition Strategy | Projected Draft RFP Release | Projected Final RFP Release | Projected Contract Award | PSC/NAICS | Socio-Economic Set Aside or Designation |
|-------|----------------|--------------------------------|-------------------------------|-----------------------------|-----------------------------|--------------------------|-------------|---|
| 5 YRS | >\$100M | SA IDIQ | TBD | FY23 QTR1 | FY23 QTR1 | FY23 QTR3 | J059/541330 | Unrestricted |



Questions?



Backup

NAWCAD WOLF oLSI Approach

PROJECT CONTROLS

Manage cost, schedule, and performance

1. Projects managed by WOLF with an arms-length agreement with the customer
2. Integrated Government Schedules (IGSs) include organic and contracted efforts
3. Government "Honest Broker" decisions not influenced by profit
4. Government leads initiate make or buy decisions

SYSTEM INTEGRATION

Performance verified

1. Government-owned and -operated integration facilities certified to ISO 9001:2014 and AS9100C
2. Government-owned processes for integration and testing methodologies
3. Government-led verification and validation testing against requirements
4. Government-owned engineering documentation



Reduced cost and improved flexibility

1. Program cost savings realized through education of profit and pass-through costs, communication of project risks upon discovery, and best value decisions
2. No prime contractor established to coordinate System of Systems (SoS) Engineering (SoSE)
3. Inherently governmental functions performed by Government professionals

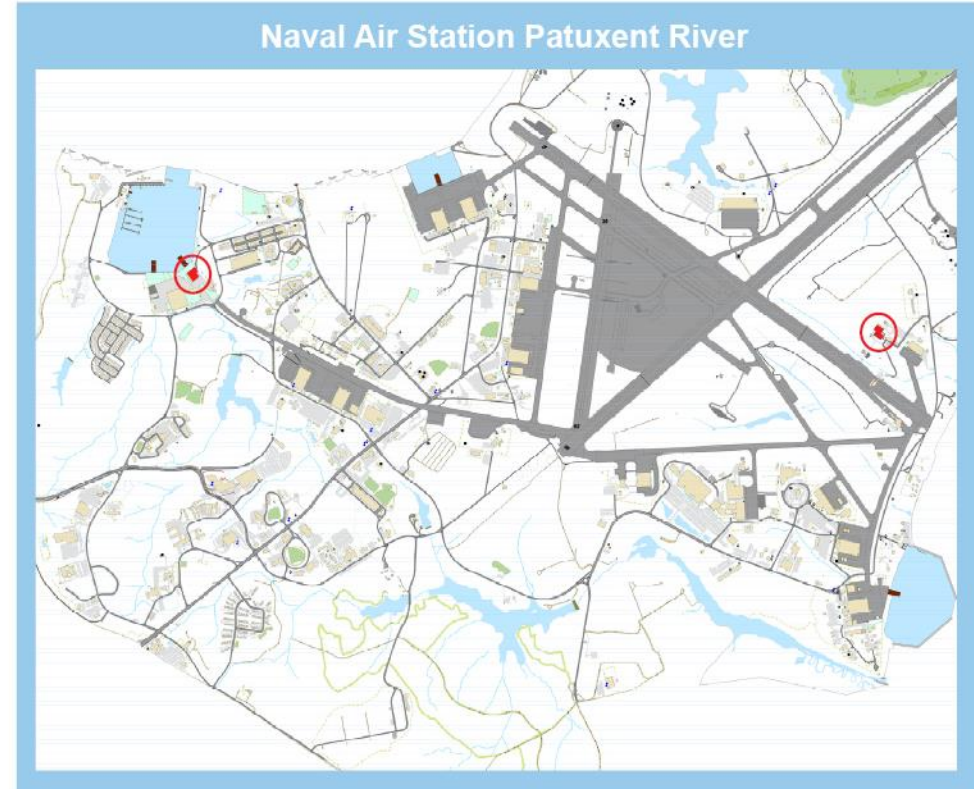
SYSTEM ACQUISITION

Government architecture

1. Government engineers translate the requirements into engineering designs using functional drawings
2. Tailored Systems Engineering Technical Review (SETR) processes validate the design
3. Government-owned data rights for software and intellectual property

SoS ENGINEERING

NAWCAD WOLF Primary Operating Facilities





NAWCAD WOLF Footprint



WOLF Divisions



Airborne Systems Integration (ASI)

- Airborne Mission Systems engineering and integration
- Technology development and transition
- Multi-Mission Data Link Systems
- Product engineering, development, and production
- Life cycle engineering and sustainment

Combat Integration & Identification Systems (CI&IDS)

- Fleet shipboard and shore system installation (AIT)
- Combat ID transponder and interrogator depot repair
- Digital Signal and Data Processing
- Aircraft IFF Integration
- AIMS Certification and IFF Frequency Assignment
- Model Based System Engineering
- Life cycle engineering and sustainment

Ship & Air Integrated Warfare (SAIW)

- Air/Ship Engineering and Integration
- Fleet Shipboard and Shore System Installation (AIT)
- Shipboard C4I and Mission Package Engineering
- Product Engineering, Development, and Production
- Life cycle engineering and sustainment

WOLF Divisions (cont)



Special Communications Mission Solutions (SCMS)

- Crisis Response and Interoperability Communications
- SOF C5ISR Systems Engineering
- Mobile/Deployable Systems Engineering & Integration
- Systems Integration and Sustainment
- Engineering Logistics and Life cycle Management

Integrated Command, Control & Intel Systems (IC2&IS)

- Government facilities, labs, networks and test equipment to support system development up to the TS/SCI level
- Tailored Systems Engineering and Project Management processes specializing in classified organic LSI projects
- CONUS/OCONUS integration, fielding, and testing teams throughout all AORs

Air Traffic Control & Landing Systems (ATC&LS)

- Cradle-to-grave support for ATC&LS in military operational environments.
- Shipboard ATC and Landing Systems Capabilities
- Shore and Expeditionary ATC&LS Capabilities
- Naval Avionics Platform Integration Emulator (NAPIE)